# Summary of Consolidated Financial Results <br> For the Six Months Ended July 31, 2010 [Japanese Standards] (Consolidated) 

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Listings: First Section, Tokyo Stock Exchange
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Planned Commencement Date of Dividend Payment: October 12
Supplementary materials for the quarterly financial results: Yes
Investor conference for the quarterly financial results: Yes (For annalists and institutional investors)

## 1. Consolidated Financial Results (February 1 -July 31, 2010) <br> (1) Performance

( $¥$ millions, rounded down, $\%$ figures denote year-on-year change)

|  | Net Sales |  | Operating Income |  | Ordinary Income | Net Income |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Six Months Ended July 31, 2010 | 27,236 | $3.7 \%$ | 1,715 | $(20.4) \%$ | 1,755 | $(19.5) \%$ | 1,098 | $(16.0) \%$ |
| Six Months Ended July 31, 2009 | 26,258 | $-\%$ | 2,154 | $-\%$ | 2,180 | $-\%$ | 1,307 | $-\%$ |


|  | Net Income per Share (\#) | Diluted Net <br> Income Per Share (\#) |
| :--- | :---: | :---: |
| Six Months Ended July 31, 2010 | 54.88 | - |
| Six Months Ended July 31, 2009 | 65.30 | - |

## (2) Financial Position

|  | Total Assets | Net Assets | Equity Ratio (\%) | Net Assets Per Share ( $¥$ ) |
| :---: | :---: | :---: | :---: | :---: |
| At July 31, 2010 | 40,655 | 26,317 | 63.6 | 1,290.92 |
| At January 31, 2010 | 39,493 | 26,264 | 65.3 | 1,288.14 |

Reference: Equity: $¥ 25,837$ million (At July 31, 2010); $¥ 25,781$ million (At January 31, 2010)

## 2. Cash Dividends

|  | Annual Dividends (\#) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | Year-end | Full-year |
| Year Ended January 31, 2010 | - | 32.00 | - | 32.00 | 64.00 |
| Year Ending January 31, 2011 | - | 44.00 |  |  |  |
| Year Ending January 31, 2011 (Forecast) |  |  | - | 44.00 | 88.00 |

(Note) Changes in dividend forecasts during the quarter under review: None

## 3. Forecast for the Year Ending January 31, 2011 (February 1, 2010 -January 31, 2011)

|  | Net Sales |  | Operating <br> Income |  | Ordinary <br> Income |  | Net Income | Net Income per <br> Share ( $\mathbf{(})$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year Ending <br> January 31, 2011 <br> (\% figures denote year-on-year change) | 60,700 | $13.6 \%$ | 5,500 | $19.5 \%$ | 5,400 | $17.2 \%$ | 3,500 | $23.2 \%$ | 174.87 |

(Note) Changes in projections during the quarter under review: None

## 4. Other (For details, please see "Other Information" on page 5 of "Appendix.")

(1) Changes in important subsidiaries during the period: No
(Note) Whether or not specified subsidiaries were changed resulting in the changes in scope of consolidation during the period.
(2) Application of simplified methods of accounting and specific accounting methods: Yes
(Note) Whether or not the simplified accounting methods or the accounting methods specific for producing quarterly consolidated financial statements was applied.
(3) Changes in accounting principles, processes, presentation methods, etc.

1) Changes due to revisions to accounting standards, etc.: No
2) Changes other than 1): No
(Note) Whether or not accounting principles, processes and presentation methods associated with producing of quarterly consolidated financial statements were changed. These are indicated in changes to important items that form the basis for preparation of quarterly consolidated financial statements.
(4) Number of outstanding shares (ordinary shares)
3) Number of shares outstanding at term-end (including treasury shares)

Six months ended July 31, 2010: 20,275,581
Year ended January 31, 2010: 20,275,581
2) Number of treasury shares at term-end

Six months ended July 31, 2010: 261,042
Year ended January 31, 2010: 260,934
3) Average number of shares during the period (cumulative figure for consolidated quarterly accounting period) Six months ended July 31, 2010: 20,014,613
Six months ended July 31, 2009:20,015,496
*Indication regarding the situation of quarterly review procedures
Financial results for this second quarter is not the subject of a quarterly review procedure based on the Financial Instruments and Exchange Act, and at the point in time when these financial results was disclosed, review procedures for quarterly financial statements based on the Financial Instruments and Exchange Act had not been completed.
*Cautionary Statement Regarding Performance Forecasts
The forecasts and future projections stated in this report have been prepared on the basis of the information and assumption that shall be reasonable as of the date of announcement of this summary information, and the actual results could differ significantly from forecast figures depending on a variety of factors.

For details on the conditions that form the assumptions used for earnings forecasts, and notes on using earnings forecasts, please refer to appendix page 4, "Qualitative Information Regarding Consolidated Performance Forecasts"

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## 1. Qualitative Information Regarding the Financial Performance for the Current Quarter

(1) Qualitative Information Regarding Consolidated Business Results

## Overview of Performance

In the second quarter under review-six months ended July 31, 2010-the Japanese economy showed signs of recovery, including a bottoming-out of capital expenditures amid improved corporate earnings and a turnaround in personal consumption. However, the situation remains challenging and relatively unsustainable as moderate deflation continues and unemployment rates remain at high levels. The Pigeon Group continued facing difficult business conditions due to languishing personal consumption, especially for some consumables.

The current fiscal period, ending January 2011, is the final year of the Group's third medium-term management plan, entitled "Becoming a Global Company: Challenges and Independence." During the year, we will pursue initiatives described below.

## Baby and Child Care

## Domestic Baby and Child Care Products:

Through swift implementation of effective strategies, we will reinforce existing businesses and nurture new ones. At the same time, we will re-establish and improve our competitive edge and brand loyalty in the markets through a rigorous, ongoing direct communications program. In addition, we will work to enhance profitability by pursuing widespread cost reductions.

## Overseas Business:

We will continue prioritizing allocation of managerial resources to our overseas business, which we regard as a key growth driver for the Group. Guided by optimal marketing strategies, we will strive to reinforce and expand brand loyalty in overseas markets while actively broadening our businesses in existing markets. We will place particular emphasis on China, where we will continue building a sales foundation and extending and upgrading our production facilities. In new markets, we will work in India to build our brand and expand our sales system, while in South Korea and Russia we will actively pursue new initiatives.

## Child-Rearing Support Services:

Here, we will upgrade our personnel development system while broadening the scope of our services, with the aim of improving the quality of both personnel and services.

## Healthcare

In this segment, we will reinforce our sales and marketing capabilities through a Group-based business operating system. With respect to the Recoup brand of anti-aging products that encourage people to remain active in their old age, we will continue upgrading our lineup of offerings and expand our network of Recoup sections in retail stores. In these ways, we will promote branding and actively open up new sales channels.

In the first two quarters under review, the Pigeon Group pursued business operations according to the aforementioned strategies. As a result, consolidated net sales for the period amounted to $¥ 27,236$ million, up $3.7 \%$ from the previous corresponding period. With respect to earnings, gross profit improved year-on-year thanks to higher revenue and cost-reduction efforts. However, selling, general, and administrative expenses increased, due largely to the Group's focus on marketing activities. These included tapping new markets in our overseas business and launching new business in our domestic operations. Accordingly, operating income fell $20.4 \%$, to $¥ 1,715$ million, and ordinary income declined $19.5 \%$, to $¥ 1,755$ million. In China, where we expect renewed growth in the future, we decided to dissolve two consolidated subsidiaries in the business of providing child-minding services-Pigeon Land (Shanghai) Co., Ltd. and Shanghai Changning Pigeon Land Education Training Center-following a series of inconsistent performances. This reflected our commitment to specializing in product manufacture and sales in China. We also decided to dissolve
equity-method affiliate Kuraflex Ibaraki Co., Ltd., which makes non-woven fabric for use in wet tissues, following a review of our raw materials procurement structure. Together, these actions incurred $¥ 92$ million in extraordinary losses. As a result, net income for the period declined $16.0 \%$, to $¥ 1,098$ million.

The performances of each business segment; Baby and Child Care, Healthcare, and Others are summarized below.

## Baby and Child Care

Sales in this segment amounted to $¥ 22,099$ million, up $5.1 \%$ year-on-year. Operating income edged down $9.4 \%$, to $¥ 2,996$ million. This segment consists of three categories: Domestic Baby and Child Care Products, Overseas Business, and Child-Rearing Support Services.

## Domestic Baby and Child Care Products:

To address the diversified needs of customers, for the first time we included scented items in our lineup of foam-based baby skincare products, with the addition of Baby Flower Scent Full-Body Foam Soap and Baby Flower Scent Foam Shampoo. For newborns, we unveiled UV Baby Water Milk, a skincare-type sunscreen that can be applied every day. Based on our breastfeeding-related research over more than 50 years, we launched a newly improved baby bottle called Bonyu Jikkan, as well as Straw Bottle Tall, aimed at long-term use from small babies to toddlers. We also unveiled a baby stroller called Pixy-turn. In addition, we promoted our direct communications program aimed at strengthening brand loyalty. As part of this program, we held 20 maternity events during the quarter under review, attracting more than 1,300 participants. Meanwhile, we made good progress in attracting new members to "Pigeon Info"-a word-of-mouth community portal that supports women during pregnancy, in childbirth, and when raising children. Membership has thus been rising steadily. With respect to Mamas \& Papas, a U.K. designer brand of baby products, in March 2010 we commenced full-scale sales via mail-order catalog and the Internet.

## Overseas Business:

Amid a moderate turnaround in the world economy, the Pigeon Group generated year-on-year sales increases in local-currency terms, centering on China and the United States. In China, we conducted marketing activities with a focus on further strengthening the appeal of the Pigeon brand. These included holding maternity-related events, stepping up product proliferation activities in hospitals, and running television commercials. With respect to reinforcing our production facilities, consolidated subsidiary Pigeon Industries (Changzhou) Co., Ltd., located in Changzhou, Jiangsu Province, made good progress in Phase I of its plant construction project, with completion scheduled for November 2010. During the period, we also expanded our network of Pigeon Breastfeeding Advice Offices to 188 hospitals as a joint project under the Chinese government's campaign to promote breastfeeding and increase the breastfeeding rate. This was under a joint collaboration between consolidated subsidiary Pigeon (Shanghai) Co., Ltd. and China's Ministry of Health. In the United States, we reinforced our lineup of breastfeeding-related products and otherwise pursued steady sales activities. Meanwhile, Pigeon India Pvt. Ltd., a consolidated subsidiary established in Mumbai to tap new markets in India, conducted full-scale sales and marketing activities. In April 2010, for example, it launched a line of skincare products.

## Child-Rearing Support Services:

In this category, we continued sales initiatives, including business involving in-company child-minding facilities. We were entrusted with the operation of one daycare facilities in February, two in March, one in April and one in July, 2010.

## Healthcare

In this segment, sales declined $2.4 \%$ year on year, to $¥ 3,247$ million, while operating income fell $56.3 \%$, to $¥ 58$ million. With respect to the Recoup brand of anti-aging products, which are designed to encourage people to remain active in their twilight years, we continued advancing a broad range of
initiatives, such as recruiting actress Yoshiko Kayama to be the brand's image character, holding events, and producing posters and dedicated catalogs. In product development, we launched new products, including Walking Support Shoes (women's shoes specially designed for walking that are also easy to put on and remove) and super absorption incontinence pads and incontinence underpants (cloth pads and underpants that provide peace of mind and comfort without having to use paper diapers). With respect mail-order sales, a new channel that we are pursuing, we paid particular attention to TV shopping, which led to an increase in sales of Recoup products. However, total mail-order sales declined year-on-year, due mainly to problems associated with new products. These included belated product recognition and delays in shipping products to stores. Going forward, we will seek to enhance brand recognition by holding events and stepping up information dissemination. At the same time, we will actively expand product rollouts and procure new sales channels.

Regarding the Habinurse brand of nursing-care products, we launched the Mimamori Sensor Series of protective sensors designed to help staff at elderly care institutions quickly respond when patients slip or fall over, and also to help staff monitor the movements of patients.

## Others

Sales in this segment declined $0.5 \%$, to $¥ 1,889$ million, and operating income declined $14.3 \%$, to $¥ 279$ million. During the period, we launched Zakutto Cookie, a snack that can be eaten every day for pregnant women who are discerning about food, nutrition, and their weight.

## (2) Qualitative Information Regarding Consolidated Financial Position

## 1) Assets

As of July 31, 2010, Pigeon had consolidated total assets of $¥ 40,655$ million, up $¥ 1,161$ million from a year earlier. Within this amount, total current assets increased $¥ 1,038$ million, and total fixed assets rose $¥ 123$ million.

The major factor boosting current assets was a $¥ 1,129$ million increase in notes and accounts receivable.

The main reasons for the rise in fixed assets were construction of a new plant by consolidated subsidiary Pigeon Industries (Thailand) Co., Ltd., a production base in Thailand, and construction of a plant by consolidated subsidiary Pigeon Industries (Changzhou) Co., Ltd., established in 2009 as a new production base in China.

## 2) Liabilities

Total liabilities as of July 31,2010 stood at $¥ 14,338$ million, up $¥ 1,109$ million from the previous fiscal year-end. Current liabilities increased $¥ 1,055$ million, and long-term liabilities rose $¥ 53$ million.

Main factors boosting current liabilities were a $¥ 324$ million increase in notes and accounts payable and a $¥ 503$ million rise in short-term borrowings.

## 3) Net Assets

At July 31,2010 , consolidated net assets amounted to $¥ 26,317$ million, up $¥ 52$ million from January 31.

## (3) Qualitative Information Regarding Consolidated Performance Forecasts

The year ending January 2011 is the final year of the Group's third medium-term management plan, entitled "Becoming a Global Company: Challenges and Independence." During the year, we will strive to achieve the objectives of the plan by steadily implementing measures that reflect the core priorities of each business segment.

The Group has not changed its full-year forecasts for the fiscal year ending January 2011. (Those forecasts were announced on March 5, 2010.)

## 2. Other Information

(1) Overview of major changes among subsidiaries Not applicable.
(2) Overview of simplified accounting method or specific method

1) Simplified Accounting Method

- Calculation of estimated bad debt losses on general receivables

For the end of the quarter under review, the Company has used the estimated bad debt loss ratio that was used for the end of the previous fiscal year, recognizing that no significant changes have arisen since that time.

- Valuation of inventory assets

The value of inventories at the end of the quarter under review is calculated using a rational method, based on physical inventories at the end of the previous fiscal year, rather than physical inventories at the end of the quarter under review. The Company has reduced the book price of certain inventory assets that were clearly deemed to be declining in profitability, after estimating the net selling value of such assets.

- Method of calculating depreciation of fixed assets

For fixed assets that are depreciated using the declining-balance method, the depreciation expense is computed by the proportional distribution of the depreciation expense for the fiscal year.

- Determining recoverability of deferred tax assets

In judging the recoverability of deferred tax assets, the Corporation employs a method using future performance forecasts using results from the previous fiscal year, as well as tax planning, having confirmed that that no significant changes in the operating environment or temporary differences have occurred since the end of the previous fiscal year.
2) Special accounting treatment applied in preparation of quarterly financial statements Not applicable.
(3) Overview of changes in accounting principles, processes and presentation methods Not applicable.

## ASSETS

## I. Current Assets:

| Cash and time deposit | $5,907,449$ | $6,905,541$ |
| :--- | ---: | ---: |
| Notes and accounts receivable | $9,886,920$ | $8,757,897$ |
| Goods and products | $4,888,138$ | $4,358,658$ |
| Goods in process | 35,723 | 57,058 |
| Raw material and inventory goods | $1,277,527$ | $1,091,958$ |
| Other current assets | $1,450,975$ | $1,214,030$ |
| Allowance for doubtful accounts | $(135,392)$ | $(112,497)$ |
| Total Current Assets | $\mathbf{2 3 , 3 1 1 , 3 4 2}$ | $\mathbf{2 2 , 2 7 2 , 6 4 7}$ |

## II. Fixed Assets:

## 1. Tangible Fixed Assets:

| Buildings and structures-net | $4,666,615$ | $4,638,994$ |
| :--- | ---: | ---: |
| Land | $5,892,756$ | $5,897,038$ |
| Other tangible fixed assets-net | $3,792,833$ | $3,503,514$ |
| Total Tangible Fixed Assets | $\mathbf{1 4 , 3 5 2 , 2 0 6}$ | $\mathbf{1 4 , 0 3 9 , 5 4 7}$ |

2. Intangible Fixed Assets:

Goodwill 3521,156
Other intangible fixed assets 624,279
Total Intangible Fixed Assets $\quad \mathbf{9 8 1 , 9 9 0} \quad \mathbf{1 , 2 3 0 , 9 4 7}$

| 3. Investments and Other Assets: |  |  |
| :--- | ---: | ---: |
| Other | $2,090,217$ | $(80,115)$ |
| Allowance for doubtful accounts | $\mathbf{2 , 0 1 0 , 1 0 1}$ | $\mathbf{1 , 9 5 0 , 5 1 5}$ |
| Total Investments and Other Assets | $\mathbf{1 7 , 3 4 4 , 2 9 8}$ | $\mathbf{1 7 , 2 2 1 , 0 0 9}$ |
| Total Fixed Assets | $\mathbf{4 0 , 6 5 5 , 6 4 0}$ | $\mathbf{3 9 , 4 9 3 , 6 5 7}$ |
| Total Assets |  |  |

## LIABILITIES

| I. Current Liabilities: |  |  |
| :--- | ---: | ---: |
| Notes and accounts payable | $4,635,959$ | $4,311,892$ |
| Short-term borrowings | $1,865,582$ | $1,361,900$ |
| Income taxes payable | 430,522 | 682,976 |
| Accrued bonuses to employees | 572,272 | 531,445 |
| Returned goods adjustment reserve | 69,219 | 63,109 |
| Other current liabilities | $4,176,052$ | $3,742,807$ |
| Total Current Liabilities | $\mathbf{1 1 , 7 4 9 , 6 0 9}$ | $\mathbf{1 0 , 6 9 4 , 1 3 2}$ |
| II. Long-Term Liabilities: |  |  |
| Long-term borrowings | $1,000,000$ | $1,000,000$ |
| Employees' retirement benefits | 236,414 | 221,399 |
| Retirement benefits for directors and | 311,899 | 298,386 |
| corporate auditors | $1,040,497$ | $1,015,414$ |
| Other long-term liabilities | $\mathbf{2 , 5 8 8 , 8 1 1}$ | $\mathbf{2 , 5 3 5 , 2 0 0}$ |
| Total Long-Term Liabilities | $\mathbf{1 4 , 3 3 8 , 4 2 0}$ | $\mathbf{1 3 , 2 2 9 , 3 3 3}$ |
| Total Liabilities |  |  |

## NET ASSETS

| I. Shareholders' Equity: |  |  |
| :--- | ---: | ---: |
| Capital stock | $5,199,597$ | $5,199,597$ |
| Additional paid-in capital | $5,180,246$ | $5,180,246$ |
| Retained earnings | $17,502,119$ | $17,044,069$ |
| Treasury stock | $(446,873)$ | $(446,523)$ |
| Total Shareholders' Equity | $\mathbf{2 7 , 4 3 5 , 0 9 0}$ | $\mathbf{2 6 , 9 7 7 , 3 9 0}$ |
| II. Valuation and Translation Adjustments: |  |  |
| Net unrealized gains on securities | 14,339 | 7,563 |
| Foreign currency translation adjustment | $(1,612,184)$ | $(1,203,267)$ |
| Total Valuation and Translation Adjustments | $\mathbf{( 1 , 5 9 7 , 8 4 5 )}$ | $\mathbf{( 1 , 1 9 5 , 7 0 4 )}$ |
| III. Minority Interests | $\mathbf{4 7 9 , 9 7 5}$ | $\mathbf{4 8 2 , 6 3 8}$ |
| Total Net Assets | $\mathbf{2 6 , 3 1 7 , 2 2 0}$ | $\mathbf{2 6 , 2 6 4 , 3 2 4}$ |
| Total Liabilities, Minority Interests and Net Assets | $\mathbf{4 0 , 6 5 5 , 6 4 0}$ | $\mathbf{3 9 , 4 9 3 , 6 5 7}$ |

(2) Quarterly Consolidated Statements of Income

|  | Six months ended | (Thousands of yen) |
| :--- | ---: | ---: |
|  | July 31,2009 | July 31,2010 |
| I. Net Sales | $\mathbf{2 6 , 2 5 8 , 7 5 9}$ | $\mathbf{2 7 , 2 3 6 , 8 6 7}$ |
| II. Cost of Sales | $\mathbf{1 6 , 1 1 4 , 8 5 7}$ | $\mathbf{1 6 , 0 6 8 , 6 8 6}$ |
| Gross profit | $\mathbf{1 0 , 1 4 3 , 9 0 1}$ | $\mathbf{1 1 , 1 6 8 , 1 8 0}$ |
| Reversal of reserve for returned products | 76,526 | 62,818 |
| Transfer to reserve for returned products | 74,518 | 70,231 |
| Adjusted gross profit | $\mathbf{1 0 , 1 4 5 , 9 0 9}$ | $\mathbf{1 1 , 1 6 0 , 7 6 7}$ |
| III. Selling, General and Administrative Expenses | $\mathbf{7 , 9 9 1 , 3 0 5}$ | $\mathbf{9 , 4 4 4 , 8 9 1}$ |
| Operating Income | $\mathbf{2 , 1 5 4 , 6 0 4}$ | $\mathbf{1 , 7 1 5 , 8 7 6}$ |

IV. Other Income:

| Interest income | 16,843 | 14,947 |
| :--- | ---: | ---: |
| Rental income | 60,517 | 58,733 |
| Equity in earnings of non consolidated subsidiaries | 23,022 | 42,779 |
| and affiliates | 60,058 | 52,092 |
| Refund of consumption tax | 51,811 | 68,966 |
| Other | $\mathbf{2 1 2 , 2 5 3}$ | $\mathbf{2 3 7 , 5 1 8}$ |
| Total Other Income |  |  |
| V. Other Expenses: | 31,834 | 25,014 |
| Interest expense | 98,097 | 106,255 |
| Sales discounts | 40,505 | 34,087 |
| Rental income-related costs | 16,301 | 32,397 |
| Other | $\mathbf{1 8 6 , 7 3 9}$ | $\mathbf{1 9 7 , 7 5 4}$ |
| Total Other Expenses | $\mathbf{2 , 1 8 0 , 1 1 8}$ | $\mathbf{1 , 7 5 5 , 6 4 0}$ |
| Ordinary Income |  |  |

VI. Extraordinary Income:

Gain on sales of property $\quad 4,466 \quad 520$
Other $\quad 278 \quad 544$
Total Extraordinary Income $\quad 4,744 \quad \mathbf{1 , 0 6 5}$
VII. Extraordinary Loss:

Loss on sales of property 3,074 433
Loss on disposal of property $\quad 12,744 \quad$ 7,192
Transfer to allowance for doubtful accounts $\quad 380,838 \quad-$
$\begin{array}{lll}\text { Loss on liquidation of subsidiaries and affiliates } & - & 71,769\end{array}$
$\begin{array}{lrr}\text { Other } & 6,732 & 12,949\end{array}$

| Total Extraordinary Loss | $\mathbf{4 0 3 , 3 8 8}$ | $\mathbf{9 2 , 3 4 4}$ |
| :--- | ---: | ---: |
| Income before Income Taxes | $\mathbf{1 , 7 8 1 , 4 7 5}$ | $\mathbf{1 , 6 6 4 , 3 6 1}$ |
| Income Taxes | 610,611 | 595,884 |
| Adjustment for Corporate Tax | $(197,833)$ | $(79,152)$ |
| Total Corporate Income Tax | $\mathbf{4 1 2 , 7 7 7}$ | $\mathbf{5 1 6 , 7 3 2}$ |


| Less: Minority Interest in Net Income of <br> Consolidated Subsidiaries | 61,562 | 49,111 |
| :--- | ---: | ---: |


| Net Income | $\mathbf{1 , 3 0 7 , 1 3 5}$ | $\mathbf{1 , 0 9 8 , 5 1 8}$ |
| :---: | :---: | :---: |


|  | Six months ended July 31, 2009 | Six months ended July 31, 2010 |
| :---: | :---: | :---: |
| I. Cash Flows from Operating Activities: |  |  |
| Income before income taxes | 1,781,475 | 1,664,361 |
| Depreciation | 705,348 | 804,204 |
| Amortization of goodwill | 157,473 | 158,269 |
| Increase (decrease) in allowance for doubtful accounts | 460,178 | 23,333 |
| Increase (decrease) in accrued bonuses to employees | 16,740 | 41,868 |
| Increase (decrease) in employees' retirement benefits | 4,889 | 15,014 |
| Increase (decrease) in directors' retirement benefits | 195 | 13,512 |
| Interest and dividend income | $(17,803)$ | $(16,363)$ |
| Equity in (gains) losses of non consolidated subsidiaries and affiliates | $(23,022)$ | $(42,779)$ |
| Interest expense | 31,834 | 25,014 |
| Loss (gain) on sale of fixed assets | $(1,392)$ | (87) |
| Loss on disposal of fixed assets | 12,744 | 7,192 |
| Loss (gain) on liquidation of subsidiaries and affiliates |  | 71,769 |
| Decrease (increase) in trade receivables | 1,039,662 | $(1,274,477)$ |
| Decrease (increase) in inventories | $(470,275)$ | $(779,172)$ |
| Increase (decrease) in trade payables | 265,024 | 405,761 |
| Increase (decrease) in account payable | $(3,531)$ | 435,327 |
| Increase (decrease) in consumption tax payable | $(6,289)$ | $(1,201)$ |
| Decrease (increase) in bankruptcy claims | $(397,603)$ | 568 |
| Other | $(536,061)$ | $(252,263)$ |
| Subtotal | 3,019,586 | 1,299,854 |
| Interest and dividends received | 19,389 | 16,410 |
| Interest paid | $(33,438)$ | $(25,980)$ |
| Income taxes paid | $(540,538)$ | $(843,321)$ |
| Net Cash Provided by Operating Activities | 2,464,998 | 446,962 |
| II. Cash Flows from Investing Activities: |  |  |
| Acquisition of property, plant and equipment | $(696,297)$ | $(1,015,924)$ |
| Proceeds from sales of property, plant and equipment | 7,269 | 11,215 |
| Acquisition of intangible assets | $(110,193)$ | $(69,630)$ |
| Purchase of insurance funds | $(4,597)$ | $(2,680)$ |
| Proceeds from cancellation of insurance funds | 20,774 | - |
| Loans advanced | $(1,385)$ | $(1,534)$ |
| Collection of loan receivables | 974 | 1,576 |
| Payment for lease deposits | $(10,244)$ | $(8,929)$ |
| Proceeds from recovery of lease deposits | 26,828 | 17,069 |
| Other | $(10,478)$ | $(7,041)$ |
| Net Cash Used in Investing Activities | $(777,350)$ | $(1,075,879)$ |
| III. Cash Flows from Financing Activities: |  |  |
| Proceeds from short-term debt | 2,452,038 | 1,731,773 |
| Repayment of short-term debt | $(2,679,912)$ | $(1,201,890)$ |
| Repayment of long-term debt | $(111,840)$ | $(107,040)$ |
| Payment of cash dividends | $(639,019)$ | $(639,382)$ |
| Payment of cash dividends to minority shareholders | $(50,393)$ | $(44,733)$ |
| Acquisition of treasury stock | $(1,187)$ | (350) |
| Other | - | $(2,400)$ |
| Net Cash Used in Financing Activities | $(1,030,314)$ | $(264,023)$ |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | 198,100 | $(105,152)$ |
| V. Net Change in Cash and Cash Equivalents | 855,433 | $(998,092)$ |
| VI. Cash and Cash Equivalents at Beginning of the Period | 5,972,743 | 6,905,541 |
| VII. Cash and Cash Equivalents at End of the Period | 6,828,177 | 5,907,449 |

## (4) Notes Regarding Going Concern Assumptions

Not applicable.

## (5) Segment Information

## Performance by Business Segment



| Six Months Ended July 31, 201 |  |  |  | ( $¥$ thousands) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Baby and child care | Healthcare | Others | Total | Eliminations or corporate | Consolidated |
| Sales <br> (1) Sales to outside customers <br> (2) Intersegment sales | 22,099,925 | 3,247,094 | 1,889,846 | 27,236,867 | - $(-)$ | 27,236,867 |
| Total | 22,099,925 | 3,247,094 | 1,889,846 | 27,236,867 | (-) | 27,236,867 |
| Operating income | 2,996,359 | 58,156 | 279,301 | 3,333,817 | $(1,617,941)$ | 1,715,876 |

Notes:

1. The Company's business is segmented for internal control purposes.
2. Main products/services of each segment are shown below.

| Segment | Main products/services |
| :--- | :--- |
| Baby and child care | Breastfeeding and weaning products, skincare products, child-rearing support services, other |
| Healthcare | Nursing-care products, nursing-care support services, other |
| Others | Women's care products (supplements, maternity products, etc.), wet tissues, other |

## Performance by Geographic Region

| Six Months Ended July 31, 2009 |  |  |  | (¥ thousands) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Japan | East Asia | Others | Total | Eliminations or corporate | Consolidated |
| Sales |  |  |  |  |  |  |
| (1) Sales to outside customers | 19,113,703 | 4,878,172 | 2,266,883 | 26,258,759 | - | 26,258,759 |
| (2) Inter-segment sales | 1,053,975 | 1,071,763 | - | 2,125,738 | $(2,125,738)$ |  |
| Total | 20,167,679 | 5,949,936 | 2,266,883 | 28,384,498 | $(2,125,738)$ | 26,258,759 |
| Operating income | 2,642,931 | 1,100,509 | 165,377 | 3,908,818 | $(1,754,214)$ | 2,154,604 |

Notes:

1. Segmentation of countries and regions is based on geographic proximity.
2. Major countries and regions are as follows:
(1) East Asia: Singapore, Thailand, China
(2) Other: United States, etc.

Six Months Ended July 31, 2010
( $¥$ thousands)

|  | Japan | Asia | Others | Total | Eliminations or corporate | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales |  |  |  |  |  |  |
| (1) Sales to outside customers | 19,649,201 | 5,129,075 | 2,458,590 | 27,236,867 | - | 27,236,867 |
| (2) Inter-segment sales | 1,102,835 | 1,178,217 | - | 2,281,052 | $(2,281,052)$ |  |
| Total | 20,752,036 | 6,307,292 | 2,458,590 | 29,517,919 | $(2,281,052)$ | 27,236,867 |
| Operating income | 2,457,160 | 720,397 | 203,235 | 3,380,793 | $(1,664,917)$ | 1,715,876 |

## Notes:

1. Segmentation of countries and regions is based on geographic proximity.
2. Major countries and regions are as follows:
(1) Asia: Singapore, Thailand, China, India
(2) Other: United States, etc.
3. Geographical Segment Name Change

In conjunction with the establishment in November 2009 of consolidated subsidiary Pigeon India Pvt. Ltd., the Group has changed the name of the "East Asia" geographical segment to "Asia."

## Oversea Sales

Six Months Ended July 31, 2009

|  | (¥ thousand) |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Overseas sales | East Asia | North America | Middle East | Other | Total |
| Consolidated net sales | $5,295,648$ | $1,912,095$ | 584,970 | 725,870 | $8,518,584$ |
| Share of overseas sales in <br> consolidated net sales (\%) | - | - | - | - | $26,258,759$ |

Notes:

1. Segmentation of countries and regions is based on geographic proximity.
2. Major countries and regions are as follows:
(1) East Asia: China, South Korea, Singapore, etc.
(2) North America: United States, Canada, etc.
(3) Middle East: United Arab Emirates, etc.
(4) Other: Panama, United Kingdom, South Africa, etc.
3. Overseas sales refer to sales in countries or regions outside of Japan reported by the Company and its consolidated subsidiaries.
Six Months Ended July 31, 2010

|  | (¥ thousands) |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Overseas sales | Asia | North America | Middle East | Other | Total |
| Consolidated net sales | $5,426,862$ | $1,957,926$ | 672,490 | 768,472 | $8,825,751$ |
| Share of overseas sales in <br> consolidated net sales (\%) | - | - | - | - | $27,236,867$ |

Notes:

1. Segmentation of countries and regions is based on geographic proximity.
2. Major countries and regions are as follows:
(1) Asia: China, Singapore, South Korea, etc.
(2) North America: United States, Canada, etc.
(3) Middle East: United Arab Emirates, etc.
(4) Other: United Kingdom, Panama, South Africa, etc.
3. Overseas sales refer to sales in countries or regions outside of Japan reported by the Company and its consolidated subsidiaries.
4. Geographical Segment Name Change

In conjunction with the establishment in November 2009 of consolidated subsidiary Pigeon India Pvt. Ltd., the Group has changed the name of the "East Asia" geographical segment to "Asia."
(6) Notes Regarding Substantial Changes in Shareholders' Equity Not applicable.

