# Summary of Consolidated Financial Results <br> For the Nine Months Ended October 31, 2008 

Company name: Pigeon Corporation
Stock code: 7956
Listings: First Section, Tokyo Stock Exchange
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## 1. Consolidated Financial Results (February 1-October 31, 2008)

(1) Performance
( $¥ m i l l i o n s$, rounded down, $\%$ figures denote year-on-year change)

|  | Net Sales | Operating Income | Ordinary Income |  | Net Income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Change (\%) | Change (\%) |  | Change (\%) |  | Change (\%) |
| Nine months ended October 31, 2008 | 40,015 9.3 | 3,321 27.7 | 3,310 | 27.7 | 2,179 | 33.1 |
| Nine months ended October 31, 2007 | 36,622 9.5 | 2,601 18.0 | 2,592 | 20.3 | 1,637 | 7.4 |
| Year ended January 31, 2008 | 49,237 | 3,192 | 3,177 | - | 1,471 | - |
|  | Net Income <br> Per Share ( $\mathbf{\#}$ ) | Fully Diluted Net <br> Income Per Share ( $\mathbf{(}$ ) |  |  |  |  |
| Nine months ended October 31, 2008 Nine months ended October 31, 2007 | $\begin{array}{r} 109.03 \\ 82.28 \end{array}$ | 82.18 |  |  |  |  |
| Nine months ended October 31, 2007 <br> Year ended January 31, 2008 | 73.90 | 73.82 |  |  |  |  |

(2) Financial Position (¥ millions, rounded down)

|  | Total Assets | Net Assets | Equity Ratio (\%) | Net Assets Per Share (¥) |
| :--- | :---: | :---: | :---: | :---: |
| October 31, 2008 | 38,930 | 24,555 | 62.0 | $1,206.58$ |
| October 31, 2007 | 38,330 | 23,991 | 61.5 | $1,184.59$ |
| January 31, 2008 | 37,441 | 23,831 | 62.4 | $1,173.88$ |


$\left.$| (3) Cash Flows |
| :--- |
|  (¥ millions, rounded down) |
| Nine months ended October 31, 2008 |
|  |
| Operating Activities |$\quad$| Cash Flows From |
| :---: |
| Investing Activities |$~$| Cash flows From |
| :---: |
| Financing Activities | | Cash and Cash |
| :---: |
| Equivalents at Year-End | \right\rvert\,

## 2. Forecast for the Year Ending January 2009

|  | Net Sales |  | Operating Income |  | Ordinary Income |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (\%) |  | Change (\%) |  | Change (\%) |
| Year ending January 31, 2009 | 54,000 | 9.7 | 4,000 | 25.3 | 4,000 | 25.9 |


|  | Net Income |  | Net Income <br> Per Share (¥) |
| :---: | ---: | ---: | ---: |
| Year ending January 31, 2009 | 2,600 | Change (\%) | 76.7 |

## 3. Other

(1) Major changes in scope of consolidation during period: None
(2) Simplified accounting method adopted: No
(3) Changes in accounting treatment since most recent fiscal year: No

## Disclaimer regarding appropriate use of performance forecasts and other important matters

The above forecasts are based on information available at the time of publication and assumptions made at the time of publication related to uncertainties that may affect the Company's future business performance. For various reasons, actual results may differ significantly from the above forecasts.

## Performance and Financial Position

## 1. Performance

The fiscal year ending January 2009 is the first year of the Pigeon Group's third medium-term management plan for the 21st century, entitled "Becoming a Global Company: Challenges and Independence." The plan covers the three-year period from February 2008 to January 2011. In the three-quarter period under review-the nine months ended October 31, 2008-we steadily pursued initiatives reflecting basic policies aimed at achieving the core objectives of the plan.

Accordingly, we made good progress in implementing our various strategies, both in Japan and overseas. Despite the impact of foreign exchange fluctuations, net sales for the period amounted to $¥ 40,015$ million, up $9.3 \%$ from the previous corresponding period. On the earnings side, operating income rose $27.7 \%$, to $¥ 3,321$ million, and ordinary income climbed $27.7 \%$, to $¥ 3,310$ million, owing mainly to expansion of our highly profitable overseas business, which compensated for rising prices of raw materials. For the period, we posted an extraordinary loss of $¥ 93$ million, representing the cost of the voluntary recall since February 2008 of Sterilizer Bag for Microwave Oven, as well as a $¥ 72$ million loss on valuation of investments in securities. Nevertheless, net income grew $33.1 \%$, to $¥ 2,179$ million.

For financial reporting purposes, the Pigeon Group's business is classified into three segments: Baby and Child Care, Healthcare, and Others. A performance summary by segment is shown below.

## Baby and Child Care

Sales in this segment amounted to $¥ 32,197$ million, up $10.0 \%$ year-on-year. Operating income grew $15.3 \%$, to $¥ 5,025$ million. This segment consists of three categories: Domestic Baby and Child Care Products, Overseas Business, and Child-Rearing Support Services.

Domestic Baby and Child Care Products: Despite concerns about languishing personal consumption due to economic stagnation, Pigeon actively advanced its business with the launch of new products. These included a new breast pad for first-time mothers, introduced in February 2008, as well as gel-type toothpaste for children older than our traditional baby market. We also augmented our popular line of foam-type body soaps with a full-body soap for babies. However, sales in this category fell slightly below the previous corresponding period. Undaunted, we continued focusing on direct customer communication to strengthen our brand power. As part of this program, we held a series of maternity events, attracting more than 2,500 participants during the period. Meanwhile, the number of members of our word-of-mouth community portal, "Pigeon Info," which supports women while pregnant, during childbirth, and when raising children, is rising steadily.

Overseas Business: For the period, we achieved healthy year-on-year sales increases in practically all regions, including China and the United States. Our new plant in the Qingpu Industrial Zone in China, completed in December 2007, has steadily increased production. To address our growing business in the northern part of China, Pigeon (Shanghai) Co., Ltd., opened a Beijing branch in September 2008. Meanwhile, we have made good progress with our various marketing strategies. These include opening Pigeon product sections at retailers and moving into regional urban markets. As a consequence, we are enjoying higher sales, centering on such mainstay products as baby bottles, baby bottle nipples, and baby skincare products.

Child-Rearing Support Services: In this category, we continued proactive sales initiatives, including in-company child-minding operations. During the period under review, we were newly entrusted with the operation of seven daycare facilities, including one in September and one in October.

## Healthcare

Sales in this segment increased $3.7 \%$ year-on-year, to $¥ 4,808$ million, and operating income rose $1.8 \%$, to $¥ 136$ million. With respect to the Habinurse brand of nursing care-related products, we complemented existing items with the launch of a new tissue-type tooth wipe, which attracted widespread support. Regarding the new Recoup brand of anti-aging products, we upgraded our line of items that reduce strain on the body. We also launched a new mouth freshener in tablet form. Meanwhile, we have revamped our dedicated product catalog to include more products and information. During the period, we also held Recoup-related events and set up Recoup sections in specialist retail outlets. In these and other ways, we are stepping up efforts aimed at raising recognition and entrenching the Recoup brand.

## Others

Sales from other operations totaled $¥ 3,009$ million, up $11.0 \%$ year-on-year. Operating income grew $26.5 \%$, to $¥ 470$ million. Our performance in this segment is steadily improving thanks mainly to the expanding business of Pigeon Will Co., Ltd., a consolidated subsidiary that sell maternity undergarments, as well as favorable sales of women's products in China.

## 2. Financial Position

As of October 31, 2008, Pigeon had consolidated total assets of $¥ 38,930$ million. This included $¥ 21,840$ million in current assets, which saw an increase in notes and accounts receivable. Total fixed assets stood at $¥ 17,089$ million.

Total liabilities at end of the period amounted to $¥ 14,374$ million. Main factors included an increase in notes and accounts payable. Net assets totaled $¥ 24,555$ million.

## Cash Flows

Net cash provided by operating activities amounted to $¥ 2,541$ million. Main factors included an increase in notes and accounts receivable, which contrasted with $¥ 3,120$ million in income before income taxes.

Net cash used in investing activities totaled $¥ 690$ million. Main factors included acquisition of tangible and intangible fixed assets, which outweighed proceeds from reversal of time deposits.

Net cash used in financing activities was $¥ 586$ million, due mainly to payment of cash dividends.

As a result, cash and cash equivalents at October 31,2008 , stood at $¥ 4,814$ million, up $¥ 1,038$ million from January 31, 2008.

## 3. Outlook

The year ending January 2009 is the first year of Pigeon's third medium-term management plan for the 21 st century, designed to expedite the Group's transformation into a global company. Guided by the plan, we are steadily implementing strategies for our respective businesses, as well as functional strategies to underpin such businesses. In particular, we are investing resources in our overseas business, which we have identified as a growth sector. Deploying sound marketing strategies, we will work to strengthen brand loyalty and achieve market proliferation. We will also actively expand our presence in existing markets, such as China and North America. In the healthcare segment, we will focus on improving productivity and profitability of existing businesses while working hard to nurture the Recoup brand of anti-aging products.

The Pigeon Group has not revised its forecasts for the year ending January 2009, announced on September 5, 2008.

## Summary of Consolidated Balance Sheets

As of October 31, 2007 and 2008 and January 31, 2008

|  |  |  |  |  | (Thous | of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | At October 31, 2007 |  | At October 31, 2008 |  | At January 31, 2008 |  |
|  | Amount | $\%$ of <br> total | Amount | \% of <br> total | Amount | $\%$ of <br> total |
| ASSETS |  |  |  |  |  |  |
| I. Current Assets: |  |  |  |  |  |  |
| Cash and time deposits | 3,912,432 |  | 4,814,395 |  | 4,350,131 |  |
| Notes and accounts receivable | 10,435,011 |  | 10,751,664 |  | 9,701,647 |  |
| Securities | 6,000 |  | - |  | - |  |
| Inventories | 4,574,266 |  | 5,189,458 |  | 4,433,450 |  |
| Deferred tax assets - Current | 598,163 |  | 642,172 |  | 515,491 |  |
| Other receivables | 211,586 |  | 242,513 |  | 271,169 |  |
| Other current assets | 238,799 |  | 261,838 |  | 188,030 |  |
| Allowance for doubtful accounts | $(30,290)$ |  | $(61,310)$ |  | $(64,677)$ |  |
| Total Current Assets | 19,945,969 | 52.0 | 21,840,731 | 56.1 | 19,395,242 | 51.8 |
| II. Fixed Assets: |  |  |  |  |  |  |
| 1. Tangible Fixed Assets: |  |  |  |  |  |  |
| Buildings and structures | 4,445,717 |  | 4,750,999 |  | 4,451,814 |  |
| Machinery and transportation equipment | 2,354,270 |  | 2,232,984 |  | 2,387,696 |  |
| Tools, furniture and fixtures | 688,879 |  | 719,275 |  | 666,141 |  |
| Land | 5,994,436 |  | 5,925,936 |  | 6,011,561 |  |
| Construction in progress | 389,398 |  | 38,129 |  | 607,433 |  |
| Total Tangible Fixed Assets | 13,872,702 |  | 13,667,326 |  | 14,124,647 |  |
| 2. Intangible Fixed Assets: |  |  |  |  |  |  |
| Goodwill | 1,389,657 |  | 707,574 |  | 907,304 |  |
| Software | 768,026 |  | 668,613 |  | 741,520 |  |
| Other intangible fixed assets | 92,293 |  | 90,203 |  | 92,492 |  |
| Total Intangible Fixed Assets | 2,249,977 |  | 1,466,391 |  | 1,741,318 |  |
| 3. Investments and Other Assets: |  |  |  |  |  |  |
| Investment securities | 1,501,507 |  | 1,280,086 |  | 1,464,667 |  |
| Insurance reserve | 270,459 |  | 230,430 |  | 277,774 |  |
| Deferred tax assets | 188,257 |  | 101,266 |  | 112,549 |  |
| Bankruptcy claims | 16,900 |  | 161,139 |  | 106,502 |  |
| Other | 302,655 |  | 325,031 |  | 307,544 |  |
| Allowance for doubtful accounts | $(17,573)$ |  | $(87,063)$ |  | $(89,016)$ |  |
| Total Investments and Other Assets | 2,262,206 |  | 1,955,891 |  | 2,180,021 |  |
| Total Fixed Assets | 18,384,886 | 48.0 | 17,089,608 | 43.9 | 18,045,986 | 48.2 |
| Total Assets | 38,330,856 | 100.0 | 38,930,340 | 100.0 | 37,441,228 | 100.0 |

Summary of Consolidated Balance Sheets
As of October 31, 2007 and 2008 and January 31, 2008


## LIABILITIES

I. Current Liabilities:

| Notes and accounts payable | 5,432,615 |  | 5,376,171 |  | 5,216,071 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Short-term borrowings | 1,709,946 |  | 1,364,560 |  | 1,681,160 |  |
| Current portion of long-term debt | 1,040,000 |  | - |  | 1,040,000 |  |
| Accrued account payable | 2,392,312 |  | 2,085,560 |  | 2,212,148 |  |
| Income taxes payable | 346,865 |  | 459,877 |  | 373,301 |  |
| Accrued bonuses to employees | 821,089 |  | 863,469 |  | 509,169 |  |
| Returned goods adjustment reserve | 42,534 |  | 46,165 |  | 49,425 |  |
| Other current liabilities | 1,031,282 |  | 1,236,783 |  | 984,474 |  |
| Total Current Liabilities | 12,816,645 | 3.4 | 11,432,588 | 29.4 | 12,065,752 | 32.3 |
| II. Long-Term Liabilities: |  |  |  |  |  |  |
| Long-term borrowings | - |  | 1,364,560 |  | - |  |
| Deferred tax liabilities | 872,003 |  | 896,797 |  | 886,895 |  |
| Employees' retirement benefits | 208,891 |  | 252,018 |  | 215,689 |  |
| Retirement benefits for directors and corporate auditors | 312,873 |  | 294,762 |  | 307,786 |  |
| Other long-term liabilities | 129,158 |  | 133,700 |  | 133,900 |  |
| Total Long-Term Liabilities | 1,522,925 | 4.0 | 2,941,838 | 7.5 | 1,544,271 | 4.1 |
| Total Liabilities | 14,339,571 | 37.4 | 14,374,426 | 36.9 | 13,610,023 | 36.4 |

## NET ASSETS

I. Shareholder's Equity:

| Capital stock | $5,199,597$ | 13.5 | $5,199,597$ | 13.4 | $5,199,597$ | 13.9 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Additional paid-in capital | $5,167,246$ | 13.5 | $5,180,246$ | 13.3 | $5,167,362$ | 13.8 |
| Retained earnings | $13,556,258$ | 35.4 | $14,809,920$ | 38.0 | $13,389,545$ | 35.8 |
| Treasury stock | $(625,617)$ | $(1.6)$ | $(441,097)$ | $(1.1)$ | $(624,063)$ | $(1.7)$ |
| Total Shareholders' Equity | $\mathbf{2 3 , 2 9 7 , 4 8 5}$ | $\mathbf{6 0 . 8}$ | $\mathbf{2 4 , 7 4 8 , 6 6 6}$ | $\mathbf{6 3 . 6}$ | $\mathbf{2 3 , 1 3 2 , 4 4 2}$ | $\mathbf{6 1 . 8}$ |
| II. Valuation and Translation Adjustments: |  |  |  |  |  |  |
| Net unrealized gains (losses) on securities | 14,301 | 0.0 | $(30,465)$ | $(0.1)$ | $(5,586)$ | $(0.0)$ |
| Foreign currency translation adjustment | 269,216 | 0.7 | $(566,659)$ | $(1.4)$ | 242,186 | 0.6 |
| Total Valuation and Translation Adjustments | $\mathbf{2 8 3 , 5 1 7}$ | $\mathbf{0 . 7}$ | $\mathbf{5 9 7 , 1 2 4}$ | $\mathbf{( 1 . 5 )}$ | $\mathbf{2 3 6 , 5 9 9}$ | $\mathbf{0 . 6}$ |
| III. Minority Interests | $\mathbf{4 1 0 , 2 8 1}$ | $\mathbf{1 . 1}$ | $\mathbf{4 0 4 , 3 7 1}$ | $\mathbf{1 . 0}$ |  | $\mathbf{4 6 2 , 1 6 2}$ |
| Total Net Assets | $\mathbf{2 3 , 9 9 1 , 2 8 4}$ | $\mathbf{6 2 . 6}$ | $\mathbf{2 4 , 5 5 5 , 9 1 3}$ | $\mathbf{6 3 . 1}$ | $\mathbf{1 . 2}$ |  |
| Total Liabilities, Minority Interests and Net Assets | $\mathbf{3 8 , 3 3 0 , 8 5 6}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{3 8 , 9 3 0 , 3 4 0}$ | $\mathbf{1 0 0 . 0}$ | $\mathbf{3 7 , 4 4 1 , 2 2 8}$ | $\mathbf{1 0 0 . 0}$ |

## Summary of Consolidated Statements of Income

For the nine months ended October 31, 2007 and 2008 and the year ended January 31, 2008

|  |  |  |  |  | (Thousand | of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Nine Months Ended } \\ & \text { October 31, } 2007 \end{aligned}$ |  | Nine Months Ended October 31, 2008 |  | Year Ended January 31, 2008 |  |
|  | Amount | $\%$ of <br> total | Amount | $\begin{aligned} & \% \text { of } \\ & \text { total } \end{aligned}$ | Amount | $\%$ of total |
| I. Net Sales | 36,622,627 | 100.0 | 40,015,081 | 100.0 | 49,237,702 | 100.0 |
| II. Cost of Sales | 22,643,465 | 61.8 | 24,784,642 | 61.9 | 30,568,517 | 62.1 |
| Gross profit | 13,979,161 | 38.2 | 15,230,439 | 38.1 | 18,669,184 | 37.9 |
| Reversal of reserve for returned products | 21,000 |  | 42,523 |  | 21,000 |  |
| Transfer to reserve for returned products | 42,534 |  | 40,417 |  | 49,971 |  |
| Adjusted gross profit | 13,957,627 | 38.1 | 15,232,545 | 38.1 | 18,640,213 | 37.9 |
| III. Selling, General and Administrative Expenses | 11,356,210 | 31.0 | 11,910,957 | 29.8 | 15,447,613 | 31.4 |
| Operating Income | 2,601,416 | 7.1 | 3,321,587 | 8.3 | 3,192,599 | 6.5 |
| IV. Other Income: |  |  |  |  |  |  |
| Interest income | 30,656 |  | 30,663 |  | 44,415 |  |
| Dividend income | 3,347 |  | 4,136 |  | 18,687 |  |
| Rental income | 82,390 |  | 89,759 |  | 109,316 |  |
| Equity in earnings of nonconsolidated subsidiaries and affiliates | 58,971 |  | 45,841 |  | 77,990 |  |
| Other | 102,077 |  | 114,365 |  | 154,062 |  |
| Total Other Income | 277,443 | 0.8 | 284,766 | 0.7 | 404,471 | 0.8 |
| V. Other Expenses: |  |  |  |  |  |  |
| Interest expense | 30,668 |  | 54,418 |  | 44,221 |  |
| Sales discounts | 135,309 |  | 139,659 |  | 186,003 |  |
| Rental income-related costs | 63,403 |  | 83,729 |  | 82,956 |  |
| Currency exchange loss | 44,093 |  | 3,583 |  | 91,309 |  |
| Other | 12,537 |  | 14,016 |  | 15,078 |  |
| Total Other Expenses | 286,012 | 0.8 | 295,407 | 0.7 | 419,568 | 0.8 |
| Ordinary Income | 2,592,848 | 7.1 | 3,310,947 | 8.3 | 3,177,502 | 6.5 |
| VI. Extraordinary Income: |  |  |  |  |  |  |
| Gain on sales of property | 935 |  | 5,158 |  | 1,075 |  |
| Reversal of allowance for doubtful accounts | 224 |  | 122 |  | 319 |  |
| Benefit income from fixed assets | 86,737 |  | - |  | 119,118 |  |
| Total Extraordinary Income | 87,897 | 0.2 | 5,281 | 0.0 | 120,513 | 0.2 |
| VII. Extraordinary Loss: |  |  |  |  |  |  |
| Loss on disposal of property | 1,653 |  | 757 |  | 1,872 |  |
| Loss on sale/disposal of property | 12,757 |  | 28,224 |  | 17,351 |  |
| Impairment loss | - |  | - |  | 386,644 |  |
| Transfer to allowance for doubtful accounts | - |  | - |  | 83,468 |  |
| Amortization of marketable securities | - |  | 72,827 |  | - |  |
| Expenses related to self-imposed product recall | - |  | 93,538 |  | - |  |
| Other | - |  | - |  | 8,000 |  |
| Total Extraordinary Loss | 14,411 | 0.0 | 195,347 | 0.5 | 497,336 | 1.0 |
| Income before Income Taxes | 2,666,334 | 7.3 | 3,120,881 | 7.8 | 2,800,678 | 5.7 |
| Income Taxes | 891,250 |  | 961,809 |  | 971,795 |  |
| Adjustment for Corporate Tax | 967,042 | 2.6 | 849,415 | 2.1 | 1,233,418 | 2.5 |
| Less: Minority Interest in Net Income of Consolidated Subsidiaries | 61,447 | 0.2 | 92,701 | 0.3 | 96,129 | 0.2 |
| Net Income | 1,637,844 | 4.5 | 2,179,394 | 5.4 | 1,471,131 | 3.0 |

# Summary of Consolidated Statements of Cash Flows 

For the nine months ended October 31, 2007 and 2008 and the year ended January 31, 2008

|  | Nine Months Ended October 31, 2007 | Nine Months Ended October 31, 2008 | Year Ended January 31, 2008 |
| :---: | :---: | :---: | :---: |
| I. Cash Flows from Operating Activities: |  |  |  |
| Income before income taxes | 2,666,334 | 3,120,881 | 2,800,678 |
| Depreciation | 1,095,249 | 1,193,618 | 1,547,456 |
| Impairment loss | - | - | 386,644 |
| Amortization of goodwill | 287,124 | 199,730 | 382,833 |
| Increase (decrease) in allowance for doubtful accounts | 1,136 | $(2,079)$ | 107,512 |
| Increase (decrease) in accrued bonuses to employees | 309,568 | 355,382 | $(2,409)$ |
| Increase (decrease) in employees' retirement benefits | 20,297 | 36,329 | 27,095 |
| Increase (decrease) in directors' retirement benefits | $(18,938)$ | $(13,024)$ | $(24,025)$ |
| Interest and dividend income | $(34,004)$ | $(34,800)$ | $(63,102)$ |
| Equity in (earnings) losses of nonconsolidated subsidiaries and affiliates | $(58,971)$ | $(45,841)$ | $(77,990)$ |
| Interest expense | 30,668 | 54,418 | 44,221 |
| Gain on sale of fixed assets | - | $(5,158)$ | 1,075 |
| Loss on sale of fixed assets | - | 757 | 1,872 |
| Loss on disposal of fixed assets | 12,757 | 28,224 | 17,315 |
| Loss on evaluation of marketable securities | - | 72,827 | - |
| Decrease (increase) in trade receivables | $(1,056,002)$ | $(1,397,326)$ | $(269,356)$ |
| Decrease (increase) in inventories | $(404,319)$ | $(938,910)$ | $(239,021)$ |
| Increase (decrease) in trade payables | 911,895 | 348,121 | 669,088 |
| Increase (decrease) in account payables | 143,168 | 274,324 | $(108,133)$ |
| Increase (decrease) in consumption tax payable | $(67,708)$ | 5,536 | $(58,297)$ |
| Decrease (increase) in bankruptcy claims | - | 362 | $(89,483)$ |
| Increase (decrease) in employees' accrued retirement benefits | $(88,747)$ | - | $(169,989)$ |
| Other | $(105,783)$ | 71,205 | $(68,166)$ |
| Subtotal | 3,643,727 | 3,324,579 | 4,813,703 |
| Interest and dividends received | 47,762 | 73,131 | 74,821 |
| Interest paid | $(34,631)$ | $(53,361)$ | $(40,553)$ |
| Income taxes paid | $(1,034,265)$ | $(802,813)$ | $(1,140,177)$ |
| Net Cash Provided by Operating Activities | 2,622,592 | 2,541,535 | 3,707,793 |
| II. Cash Flows from Investing Activities: |  |  |  |
| Transfer to time deposits | - | - | $(550,500)$ |
| Proceeds from reversal of time deposits | - | 490,500 | - |
| Acquisition of property, plant and equipment | $(1,137,947)$ | $(1,022,457)$ | (1,717,216) |
| Proceeds from sales of property, plant and equipment | 40,564 | 11,523 | 40,977 |
| Acquisition of intangible assets | $(221,729)$ | $(166,802)$ | $(272,322)$ |
| Acquisition of investments in securities | 0 | $(9,898)$ | $(10,000)$ |
| Payment to life insurance fund for directors | $(24,124)$ | $(9,504)$ | $(32,018)$ |
| Proceeds due to maturity/cancellation of insurance reserve | 270,532 | 54,905 | 270,849 |
| Acquisition of shares in subsidiaries | $(175,201)$ | - | $(175,201)$ |
| Loans advanced | $(1,795)$ | $(2,134)$ | $(2,117)$ |
| Collection of loan receivables | 1,775 | 1,736 | 2,465 |
| Payment for lease deposits | - | $(20,354)$ | $(19,294)$ |
| Proceeds from recovery of lease deposits | 11,216 | 15,523 | 15,178 |
| Other | $(6,755)$ | $(23,431)$ | 6,013 |
| Net Cash Used in Investing Activities | (1,243,465) | 680,391 | $(2,443,187)$ |
| III. Cash Flows from Financing Activities: |  |  |  |
| Net increase in short-term bank loans | 6,990,443 | 8,509,676 | 8,490,236 |
| Repayment of short-term bank loans | (6,471,621) | $(8,535,876)$ | $(8,003,696)$ |
| Proceeds from long-term debt | - | 1,000,000 | - |
| Repayment of long-term debt | $(81,770)$ | $(1,040,000)$ | $(81,770)$ |
| Payment of cash dividends | $(557,762)$ | $(752,218)$ | $(556,690)$ |
| Payment of cash dividends to minority shareholders | $(45,371)$ | $(44,526)$ | $(47,873)$ |
| Proceeds from sale of treasury stock | 27,165 | 201,021 | 28,976 |
| Acquisition of treasury stock | $(1,603)$ | $(5,171)$ | $(1,744)$ |
| Net Cash Used in Financing Activities | $(140,519)$ | $(586,095)$ | $(172,563)$ |
| IV. Effect of Exchange Rate Changes on Cash and Cash Equivalents | $(6,292)$ | $(236,283)$ | 3,470 |
| V. Net Change in Cash and Cash Equivalents | 1,232,314 | 1,038,764 | 1,095,513 |
| VI. Cash and Cash Equivalents at Beginning of the Period | 2,680,117 | 3,775,631 | 2,680,117 |
| VII. Cash and Cash Equivalents at End of the Period | 3,912,432 | 4,814,395 | 3,775,631 |

## Segment Information

## 1. Performance by Business Segment

First nine months of previous year (February 1-October 31, 2007)

|  | Baby and child care | Healthcare | Others | Total | Eliminations or corporate | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales <br> (1) Sales to outside customers <br> (2) Intersegment sales | 29,273,748 | $4,637,426$ - | $2,711,452$ - | 36,622,627 | $(-)$ | 36,622,627 |
| Total Operating expenses | $\begin{aligned} & 29,273,748 \\ & 24,917,046 \\ & \hline \end{aligned}$ | $\begin{aligned} & 4,637,426 \\ & 4,498,689 \\ & \hline \end{aligned}$ | $\begin{aligned} & 2,711,452 \\ & 2,339,824 \end{aligned}$ | $\begin{array}{r} 36,622,627 \\ 31,755,560 \\ \hline \end{array}$ | $\begin{array}{r} (-) \\ 2,265,650 \end{array}$ | $\begin{aligned} & 36,622,627 \\ & 34,021,210 \\ & \hline \end{aligned}$ |
| Operating income | 4,356,701 | 138,737 | 371,628 | 4,867,066 | $(2,265,650)$ | 2,601,416 |

Notes: 1. The Company's business is segmented for internal control purposes.
2. Main products/services of each segment are shown below.

| Segment | Main products/services |
| :--- | :--- |
| Baby and child care | Breastfeeding and weaning products, skincare products, child-rearing <br> support services, other |
| Healthcare | Nursing-care products, nursing-care support services, other |
| Others | Women's care products (supplements, maternity products, etc.), wet tissues, <br> other |

3. Figures in the "Eliminations or corporate" column refer to the portion of operating expenses that are unallocatable. These are primarily expenses related to general administration and R\&D.

First nine months of year in review (February 1-October 31, 2008)

| (¥ thousands) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Baby and child care | Healthcare | Others | Total | Eliminations or corporate | Consolidated |
| Sales <br> (1) Sales to outside customers <br> (2) Intersegment sales | 32,197,031 | 4,808,356 | 3,009,694 | 40,015,081 | - $(-)$ | 40,015,081 |
| Total <br> Operating expenses | $\begin{aligned} & 32,197,031 \\ & 27,171,647 \end{aligned}$ | $\begin{aligned} & 4,808,356 \\ & 4,672,161 \end{aligned}$ | $\begin{aligned} & 3,009,694 \\ & 2,539,693 \end{aligned}$ | $\begin{aligned} & 40,015,081 \\ & 34,383,503 \end{aligned}$ | $\begin{array}{r} (-) \\ 2,309,990 \end{array}$ | $\begin{array}{r} 40,015,081 \\ 36,693,494 \\ \hline \end{array}$ |
| Operating income | 5,025,383 | 136,194 | 470,000 | 5,631,578 | $(2,309,990)$ | 3,321,587 |

Notes: 1. The Company's business is segmented for internal control purposes.
2. Main products/services of each segment are shown below.

| Segment | Main products/services |
| :--- | :--- |
| Baby and child care | Breastfeeding and weaning products, skincare products, child-rearing <br> support services, other |
| Healthcare | Nursing-care products, nursing-care support services, other |
| Others | Women's care products (supplements, maternity products, etc.), wet <br> tissues, other |

3. Figures in the "Eliminations or corporate" column refer to the portion of operating expenses that are unallocatable. These are primarily expenses related to general administration and R\&D.

Previous fiscal year (February 1, 2007-January 31, 2008)

| ( $¥$ thousands) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Baby and child care | Healthcare | Others | Total | Eliminations or corporate | Consolidated |
| Sales <br> (1) Sales to outside customers <br> (2) Intersegment sales | $39,322,476$ | $6,226,453$ | $3,688,772$ | $49,237,702$ | $(-)$ | $49,237,702$ |
| Total <br> Operating expenses | $\begin{aligned} & \hline 39,322,476 \\ & 33,743,680 \end{aligned}$ | $\begin{aligned} & \hline 6,226,453 \\ & 6,073,303 \end{aligned}$ | $\begin{aligned} & \hline 3,688,772 \\ & 3,189,908 \end{aligned}$ | $\begin{aligned} & 49,237,702 \\ & 43,006,892 \end{aligned}$ | $\begin{array}{r} (-) \\ 3,038,210 \end{array}$ | $\begin{aligned} & 49,237,702 \\ & 46,045,103 \end{aligned}$ |
| Operating income | 5,578,795 | 153,150 | 498,864 | 6,230,810 | $(3,038,210)$ | 3,192,599 |

Notes: 1. The Company's business is segmented for internal control purposes.
2. Main products/services of each segment are shown below.

| Segment | Main products/services |
| :--- | :--- |
| Baby and child care | Breastfeeding and weaning products, skincare products, child-rearing <br> support services, other |
| Healthcare | Nursing-care products, nursing-care support services, other |
| Others | Women's care products (supplements, maternity products, etc.), wet <br> tissues, other |

3. Figures in the "Eliminations or corporate" column refer to the portion of operating expenses that are unallocatable. These are primarily expenses related to general administration and R\&D.

## 2. Performance by Geographic Region

First nine months of previous year (February 1-April 30, 2007)

|  | East Asia | North America | Middle East | Other | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Overseas sales | 5,902,275 | 2,509,664 | 841,980 | 1,199,254 | 10,453,174 |
| Consolidated net sales | - | - | - | - | 36,622,627 |
| Share of overseas sales in consolidated net sales (\%) | 16.1 | 6.8 | 2.3 | 3.3 | 28.5 |

Notes: 1. Segmentation of countries and regions is based on geographic proximity.
2. Major countries and regions are as follows:
(1) East Asia: China, South Korea, Singapore, etc.
(2) North America: United States, Canada, etc.
(3) Middle East: United Arab Emirates, etc.
(4) Other: United Kingdom, Australia, South Africa, etc.
3. Overseas sales refer to sales in countries or regions outside of Japan reported by the Company and its consolidated subsidiaries.

First nine months of year in review (February 1-April 30, 2008)

|  | ( $¥$ thousands) |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | East Asia | North America | Middle East | Other | Total |
| Overseas sales | $8,065,662$ | $3,050,202$ | 979,749 | $1,347,191$ | $13,442,804$ |
| Consolidated net sales | - | - | - | - | $40,015,081$ |
| Share of overseas sales in <br> consolidated net sales (\%) | 20.2 | 7.6 | 2.4 | 3.4 | 33.6 |

Notes: 1. Segmentation of countries and regions is based on geographic proximity.
2. Major countries and regions are as follows:
(1) East Asia: China, South Korea, Singapore, etc.
(2) North America: United States, Canada, etc.
(3) Middle East: United Arab Emirates, South Africa, etc.
(4) Other: United Kingdom, South Africa, Australia, etc.
3. Overseas sales refer to sales in countries or regions outside of Japan reported by the Company and its consolidated subsidiaries.

Previous fiscal year (February 1, 2007-January 31, 2008)

|  | (¥ thousands) |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | East Asia | North America | Middle East | Other | Total |
| Overseas sales | $8,049,228$ | $3,549,909$ | $1,143,584$ | $1,606,893$ | $14,349,616$ |
| Consolidated net sales | - | - | - | - | $49,237,702$ |
| Share of overseas sales in <br> consolidated net sales (\%) | 16.3 | 7.2 | 2.3 | 3.3 | 29.1 |

Notes: 1. Segmentation of countries and regions is based on geographic proximity.
2. Major countries and regions are as follows:
(1) East Asia: China, South Korea, Singapore, etc.
(2) North America: United States, Canada, etc.
(3) Middle East: United Arab Emirates, etc.
(4) Other: United Kingdom, Australia, South Africa, etc.
3. Overseas sales refer to sales in countries or regions outside of Japan reported by the Company and its consolidated subsidiaries.

