

February 15, 2024

Company name: Pigeon Corporation Representative: Norimasa Kitazawa (President and CEO) (Stock code: 7956, Prime Market, Tokyo Stock Exchange) Contact: Nobuo Takubo (Business Strategy Division Manager) Phone: +81-3-3661-4204

Notice Regarding the Partial Revision of the Articles of Incorporation

At the Board of Directors meeting held on February 15, 2024, the Company passed a resolution to add "Partial Revision of the Articles of Incorporation" to the agenda at the 67th Ordinary General Meeting of Shareholders (fiscal year ended December 31, 2023) to be held on March 28, 2024.

1. Reasons for amendments

The Company proposes to amend Article 2 of the current Articles of Incorporation to reorganize the description of business purposes and to make it possible to contend with business expansion going forward.

2. Details of amendments

Details of the amendments are stated below.

(Amendments underlined)

Current Articles of Incorporation	Proposed amendments
CHAPTER 1.	CHAPTER 1.
GENERAL PROVISIONS	GENERAL PROVISIONS
Article 2. (Purpose)	Article 2. (Purpose)
The purpose of the Company shall be to engage in	The purpose of the Company shall be to engage in the
the following business activities:	following business activities:
 (1) Manufacture, sale, and export and import of	 (1) The following businesses associated with
breastfeeding apparatus and breastfeeding	pregnancy, childbirth, child-rearing, nursing care,
equipment; (2) Manufacture, sale, and export and import of	education, hygiene, beauty, medical care and
weaning apparatus and weaning equipment; (3) Manufacture, sale, and export and import of	health: (a)Planning, development, manufacture, sale, lease,
intellectual training toys and educational toys; (4) Manufacture, sale, and export and import of	and export and import of goods; (b)Provision of manufacturing technology and
pharmaceutical products, quasi-	technical guidance for goods; (c)Planning, production, publication, and export and
pharmaceutical products, cosmetics and	import of books, and electronic books, etc.;
(5) Manufacture, sale, and export and import of measuring apparatus;	(d)Planning, production, sale, and export and import of recorded media such as audio, video, data, and electromagnetic recordings;

Current Articles of Incorporation	Proposed amendments
Current Articles of Incorporation (6) Manufacture, sale, and export and import of heat reserving and cold reserving apparatus and heat reserving and cold reserving apparatus and heat reserving and cold reserving equipment; (7) Manufacture, sale, and export and import of hygiene and nursing care apparatus and hygiene and nursing care equipment; (8) Manufacture, sale, and export and import of clothes; (9) Manufacture, sale, and export and import of paper products; (10) Sale, and export and import of miscellaneous daily goods; (11) Sale, and export and import of foods, beverages and seasonings; (12) Manufacture, sale, and export and import of bath agents and detergents; (13) Provision of manufacturing technology and technical guidance for the products relating to any of the foregoing items; (14) Publication, sale, and export and import of books; (15) Production, sale, and export and import of educational audio and video software; (16) Offering of educational courses and production and sale of educational materials relating to childbirth, child-rearing and nursing care, and establishing of training school relating thereto and teaching thereat; (17) Lease of patent rights and industrial property rights; (18) Operation of distribution outlets relating to maternity products (brassieres, girdles, night clothes, etc.), baby products (nursing basins, diaper covers, etc.) and cosmetics; (19) Agency business of non-life insurance; (20) Contract for babysitting services;<	Proposed amendments (e)Planning, production, development, maintenance, administration, management, sale, and export and import of application software; (f)Planning, support, contracting, and consulting; (2) Lease of intellectual property rights; (3) Agency business of non-life insurance; (4) Advertising business and advertising agency business; and (5)Any and all businesses incidental and relating to any of the foregoing items.

3. Schedule

Date of General Meeting of Shareholders for revisions to the Articles of Incorporation (planned):

March 28, 2024 (Thursday)

Effective date of revisions to the Articles of Incorporation (planned):

March 28, 2024 (Thursday)